## ANNUAL REPORT: MARCH 2006

# PRESENTATION TO THE PARLIAMENTARY PORTFOLIO COMMITTEE: TRADE AND INDUSTRY

Presenters Panel:

Mr Ronnie Ntuli – Chairman

Ms Philisiwe Buthelezi – CEO

Mr Andrew Wright – COO

Mr Raymond Mokgalagadi – CFO

Ms Lizeka Zwane – Post Investment Manager

1 November 2006



#### ACCELERATED DELIVERY

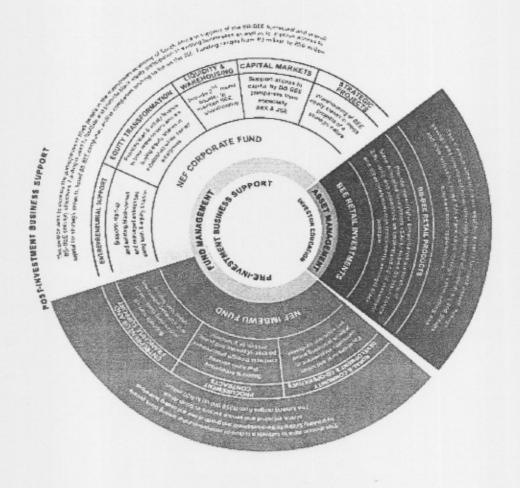
"The National Empowerment Fund (NEF) is the catalyst of broad-based Black Economic Empowerment in South Africa.

We enable, develop, promote and implement innovative investment and transformation solutions to advance sustainable Black economic participation."

NEF Mission Statement



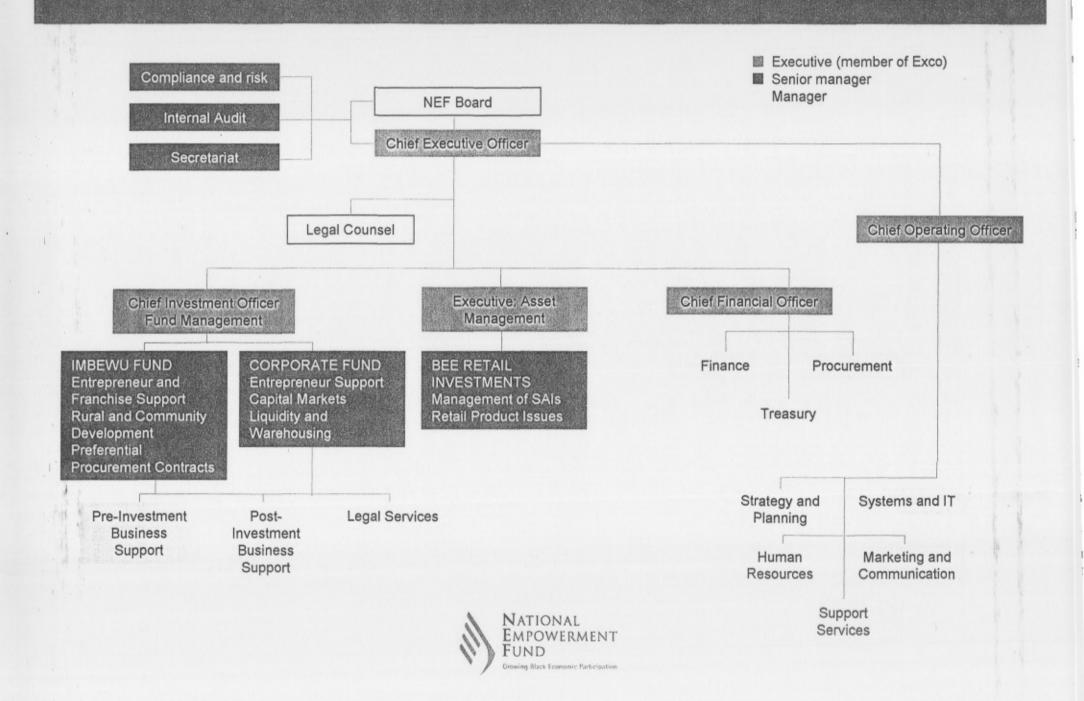






Back to Start

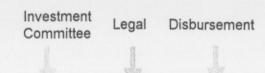
#### THE NEF ORGANISATIONAL STRUCTURE

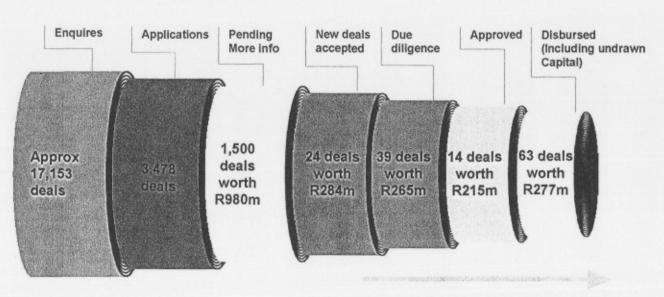


## DELIVERY ON FUND MANAGEMENT

## NEF investment process report

Since 1 June 2004 to 31 March 2006





NEF work in progress: 140 of R1bn



## NEF'S PERFORMANCE CRITERIA -The Empowerment Dividend

- Broad Based Black Economic Empowerment
- Ownership, management control, employment equity, skills etc
- Black Women Empowerment
- Job Creation
- Growth Sectors
- Geographic Spread
- Investment Return



As at 30 September 2006

The current black ownership levels of NEF's funded companies

	Rand Invested	% of Portfolio	BEE Male %	BEE Female %
Start-Up	56,939,840	13%	75%	25%
Expansion	32,684,791	8%	78%	22%
Transformers	180,369,726	43%	54%	46%
Contract	18,784,426	4%	61%	39%
Rural & Community	1,450,000	0%	69%	31%
Capital Market	73,767,480	17%	43%	57%
Liquidity & W/housing	60,000,000	14%	89%	11%
TOTAL PORTFOLIO:	423,996,263	100%	62%	38%



As at 30 September 2006

- Management
  - 51% of Black Males are in Senior management positions
  - 35% of Black Females are in Senior management positions
- Through our financing activities:
  - 884 new job opportunities have been created.
  - The SMEs financed created 3 jobs per R1million
  - Large entities financed created 5.26 jobs per R1million
  - 460 new jobs created in the Gauteng region
  - 170 new jobs created in the Western Cape region
  - 150 new jobs created in the Eastern Cape region



As at 30 September 2006

- NEF has approved 93 transactions worth R590million and 76 of these of R424million have been disbursed
- SMEs
  - 78% of the portfolio by number of deals has been disbursed to black entrepreneurs who have established 60 SMEs - (total investment R86 million)
- Transformation
  - 74% (R338million) of the portfolio by value was disbursed to facilitate purchasing of equity of previously white owned companies



As at 30 September 2006

#### NEF funds invested by Region

- 31 March 2006
  - 52% Gauteng
  - 20% Western Cape
  - 17% Eastern Cape
  - 8% KwaZulu Natal
  - 1% Mpumalanga
  - 1% Limpopo
  - 1% Free State

- 31 March 2005
  - 88% Gauteng
  - 12% Western Cape
  - 0% Eastern Cape
  - 0% KwaZulu Natal
  - 0% Mpumalanga
  - 0% Limpopo
  - 0% Free State



As at 30 September 2006

- Current Regional Partnerships:
  - SEDA/ NEF Cooperation Agreement Signed;
  - MOUs pending with LIBSA, NWP;
  - MOUs pending with SME sections of commercial banks represented across the country;
  - Through dti SME Roadshows and IDC regional conferences.
  - Sourcing of technology solution at advanced stage.

