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# National Prosecuting Authority



## NPA Strategy 2020

Presentation to Parliament  
Marion Sparg, CEO

May 2006

# NPA Strategy 2020



## • What informed the Strategy?

### – Situation Analysis

- **Understanding the Macro Environment**
  - Political, Economic, Social, Technological, Legislative, Ecological, Crime Environment, Value Network Analysis,
- **Understanding the Stakeholder Environment**
  - 15 workshops with range of stakeholders
  - Super-ordinate and partner plans
- **Understanding the Micro Environment**
  - Governance, Partner Management, Customer Management, Operational Excellence, People Management

## Implications of situation analysis



- Currently, prosecuting only about 7% - 10% of crime; Housebreaking – only 2%
- NPA will need to increase capacity significantly as SAPS grows and become more effective
- NPA also has to be more pro-active in helping to solve crime problems
- Better prosecutor/investigator cooperation needed
- NPA must play role with partners in prevention initiatives
- NPA should focus more on other forms of dispute resolution
- NPA must enhance and develop its governance, delivery and resourcing capability and capacity

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## NPA Strategy 2020



- **Strategic response**
  - Overall, the NPA has performed well and made great strides since 1998
    - NPS, AFU, DSO, SOCA, SCCU, PCLU, WPU
  - But, growing demand for justice due to high crime and victimization rate puts pressure on NPA to improve its efficiency, make a direct impact and become more proactive
  - NPA adopted an outcomes-based, customer-focused approach
  - Embarked on fundamental transformation programme to design new way forward
    - This Strategy major result that will guide way forward

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## NPA Strategy 2020



- **Main features of NPA Strategy 2020**
  - Response to environmental demands and challenges
  - Integrated, planned approach
  - 15-year Strategy
  - Three strategic pillars supporting NPA Strategy 2020:
    - Strategic Governance Plan 2020
    - Strategic Delivery Plan 2020
    - Strategic Resourcing Plan 2020
  - Four horizons for execution to the year 2020
  - Supported and sustained by annual plans, strategic initiatives and projects

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## NPA Strategy 2020

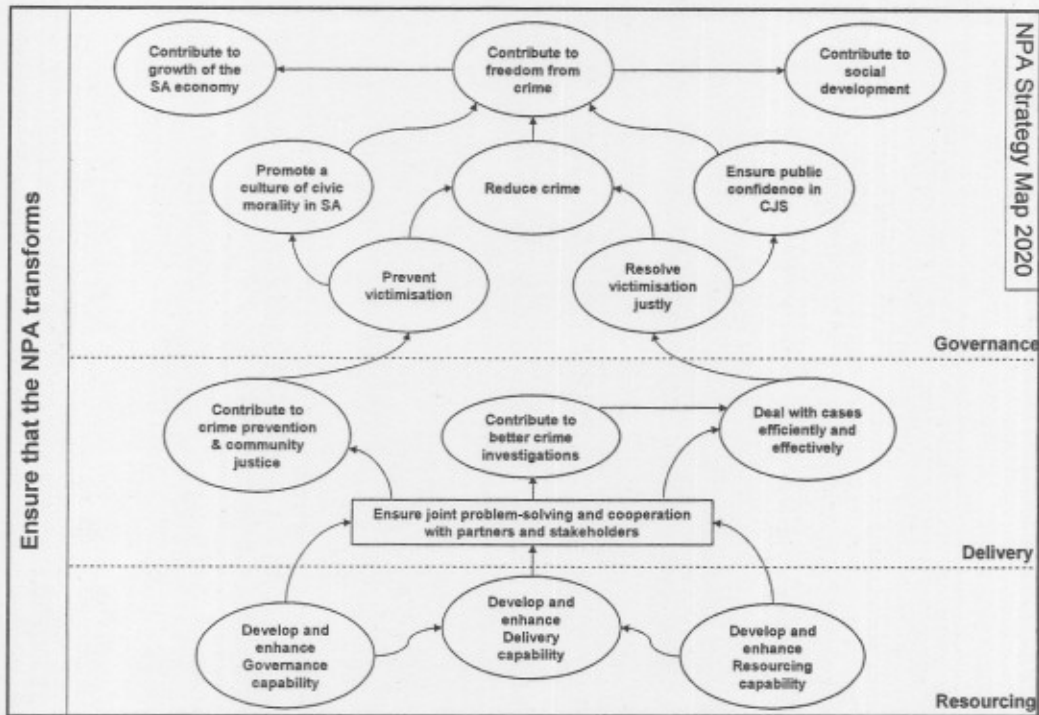


- **Vision**
  - Justice in our society so that people can live in freedom and security
    - Benchmarked internationally
- **Mission**
  - Guided by the Constitution, we in the National Prosecuting Authority ensure justice for the victims of crime by prosecuting without fear, favour or prejudice, and by working with our partners and the public to solve and prevent crime.
    - Answers questions as to:
      - Who we are,
      - What we do (and how we do it), and
      - Who we serve

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## NPA Strategy 2020



- **Seven strategies to direct road to 2020**

- Strategic Governance Plan 2020
  - Good Governance
  - Organisational transformation
    - Governance, delivery & resourcing
- Strategic Delivery Plan 2020
  - Crime prevention & community justice
    - Restorative justice model: Civic morality, public awareness & education, community prosecution, community justice
  - Better investigations
    - Prosecution-guided & investigative capabilities of NPA (DSO)
  - Better case management
    - Traditional prosecution model: Differentiated case-management (DCM), case-flow management (CFM), prosecution, ADR, etc
  - Joint problem-solving
    - Partners and other stakeholders
- Strategic Resourcing Plan 2020
  - Develop and enhance capabilities
    - Capability & capacity: Governance, delivery & resourcing