



060505 SC security

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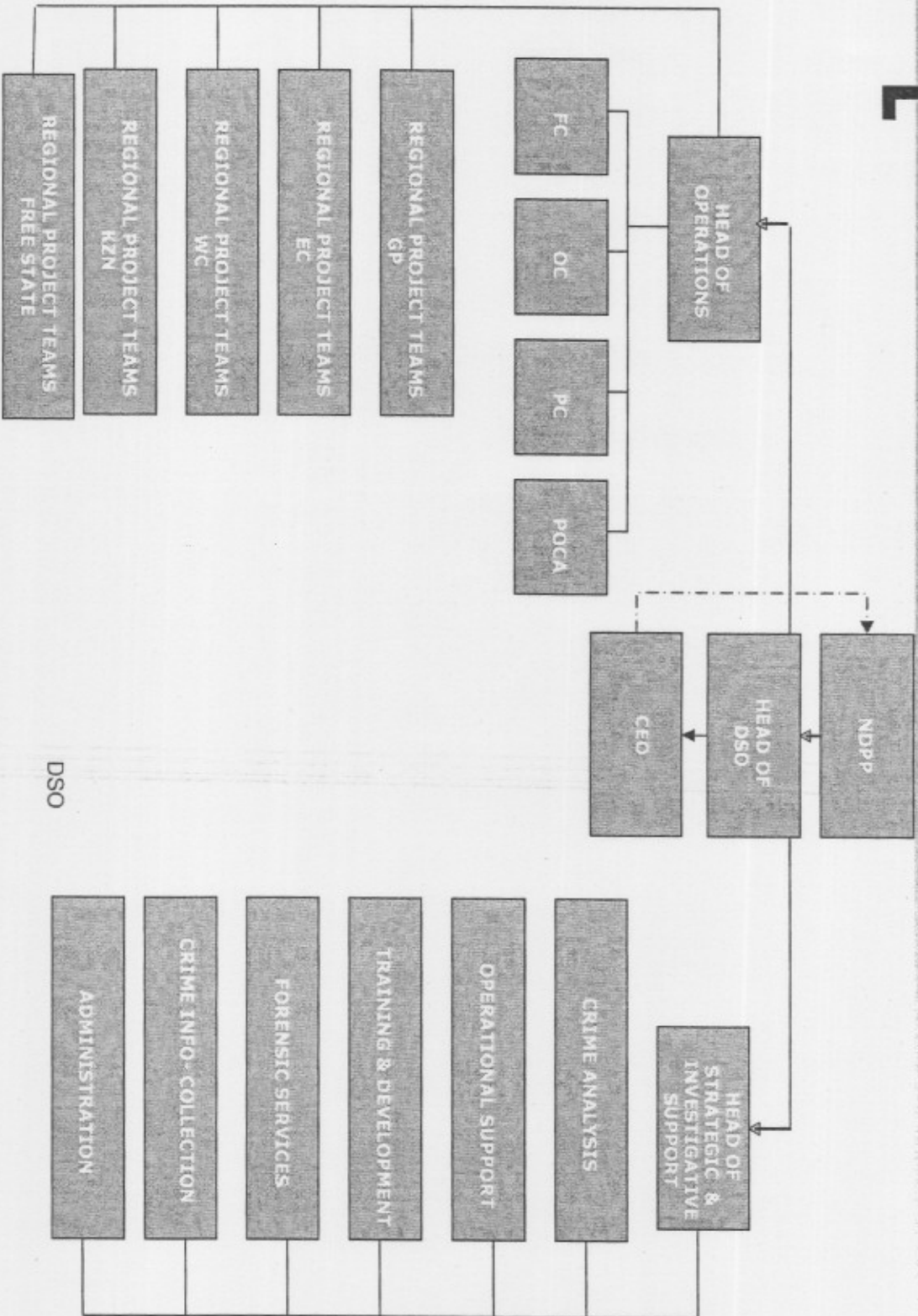


# DSO Report to Select Committee 8 March 2006

**Presented By: Adv LF McCarthy**  
**Head: Directorate of Special  
Operations**



# DSO STRUCTURE



DSO

# HUMAN RESOURCES

## STRENGTHS

Maximum:  
546  
Current: 462  
Cost: R138m

## REPRESENTATIVITY

52 % African  
29 % White  
12 % Coloured  
7 % Indian  
64 % Male  
36 % Female

## TURNOVER

Dismissed: 6  
Deceased: 6  
Private Banks: 17  
Law Enforcement: 30  
Legal Profession: 8  
Other Government Depts: 57  
Corporate/Finance/Forensic: 34  
Other: 18

## PLACEMENT

Head Office 7  
Head of Ops 28  
Gauteng 96  
Free State 17  
Western Cape 76  
Eastern Cape 44  
KZN 75  
Crime Analysis 58  
Ops Support 39  
Training 9  
CICU 13

## RANKING

Top Management: 10  
SMS Members: 32  
Sect 19 Investigators: 251  
Lawyers: 46  
Administration: 76  
Specialists: 7  
Analysts: 40

## RECRUITMENT

Intelligence Community: 20  
Other Government Departments: 15  
Academic Institutions: 188  
Organised Legal Profession: 25  
Corporate/Finance/Forensic: 20  
SAPS: 87  
Within NPA: 191

# STRATEGIC OBJECTIVES

- Increase work performance and impact, measurable as value-for-money;
- Counter Organised Crime in a more focused manner, that gives the DSO a pre-emptive edge;
- Position the DSO as an elite crime-fighting agency, that prides itself on a multi-disciplinary approach;
- Draw best practice from international law enforcement, to improve effectiveness; and
- Exploit partner cooperation and collaboration, in order to enhance service delivery.



# PERFORMANCE AGAINST TARGETS 2004-2005

Output / Indicator	Achieved 2003	Target 2004-2005	Achieved 2004-2005
Match between threat analysis and targets in focus areas	24%	30%	38%
Pro-activity scope and information-gathering products	37	46	77
Number of investigations finalised in focus areas	205	250	325
Number of prosecutions finalised	180	250	234
Conviction rate	94%	80%	88%
Asset value under restraint	R132.49m	R200m (R50m to CARA)	R220.1m
Money-laundering and racketeering cases	4	Benchmark: 50	39
Operative Action	656	660	1103
Contraband Yield	R1.151bn	R605m	R2.46bn



# OVERALL PERFORMANCE

## 4 YEAR CORE PERFORMANCE INDICATORS

Projects Generated	: 1044
Investigations Finalised	: 983
Prosecutions Finalised	: 815
Average Conviction Rate	: 90%
Assets under Legal Restraint / confiscation / compensation	: 750m
Contraband Yield	: 5.111b
Representations	: 9987
Persons Arrested	: 1538
Premises searched	: 1300

## DIFFICULT CASES

S v GEMS  
 S v Staggie  
 S v Stansfield  
 S v Booyesen  
 S v Tanstar  
 S v Golden Arrow  
 S v R Augusto  
 S v Shaik  
 S v Green  
 S v Ebrahim  
 S v Ngubo  
 S v Park – Ross  
 S v Nqonko

## COMPLEX INVESTIGATIONS

Saambou	Yield
Regal Bank	Nextvest
Metrocash SAA	
CEF / SFF	SASOL
Soekor	Travel Fraud
Specialised Outsourcing	
Top 200	

## OTHER FEATURES

- CAD: 25 000 ROSC
- CICU: 246 leads
- Operative Action: 3104
- Outstanding Prosecutions: 637
- DPPs: 184 cases & 137 applications
- Outstanding Investigations: 684
- Key Syndicates: 57
- Fin Crime Value - Key Cases: R18b
- Reduction in T/A time: 6 Months
- DDU – 12 terabytes (saving R33m)
- JACTT – Study by PSAM

# PERFORMANCE AGAINST TARGETS 2005-2006

Output / Indicator	Achieved 2004	Target 2005	Achieved 2005
Match between threat analysis and targets in focus areas	38%	33%	40%
Pro-activity scope and information-gathering products	77	51	55
Number of investigations finalised in focus areas	325	250	318
Number of prosecutions finalised	234	250	243
Conviction rate	88%	75%	82%
Asset value under restraint	R220.1m	200M	175.8m (500m)
Money-laundering and racketeering cases	39	50	35
Operative Action	1103	726	750
Contraband Yield	R2.46bn	R665M	174.6m



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# [ 11 PRIORITIES FOR 2006/2007 ]

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- Achieve annual targets by 1 April 2006.
- Succeed in investigation and prosecution of key cases.
- *"The years must teach that the days never know"* (Emerson)
- Invigorating the DSO's Human Capital.
- Budget with foresight and spend with care.
- Act in spirit of section 41 of the Constitution.
- Reduce mistakes and develop the law.
- Transform DSO in respect of strategic effectiveness and operations management.
- Maximize use of technology and insulate investigations.
- Narrow and align scope and focus of DSO mandate.
- Double impact in disrupting organized crime.





**THANK YOU**



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