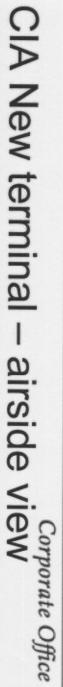


## ACSA MAJOR DEVELOPMENTS





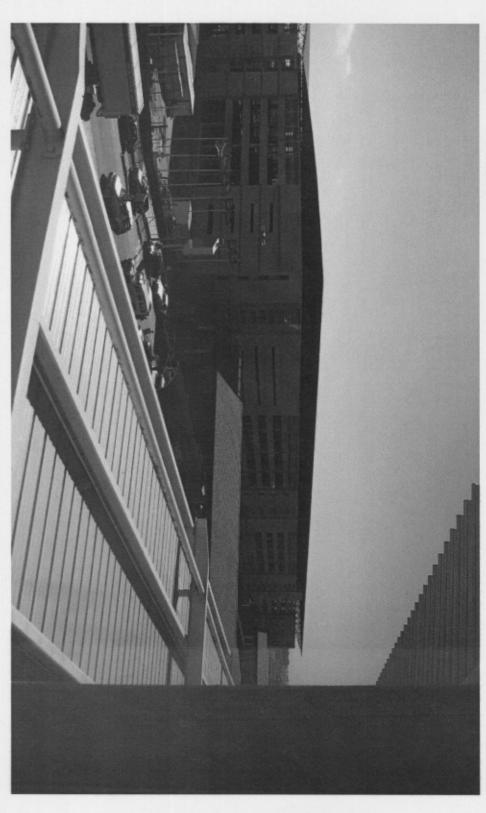


# ACSA MAJOR DEVELOPMENTS CIA New terminal – landside access



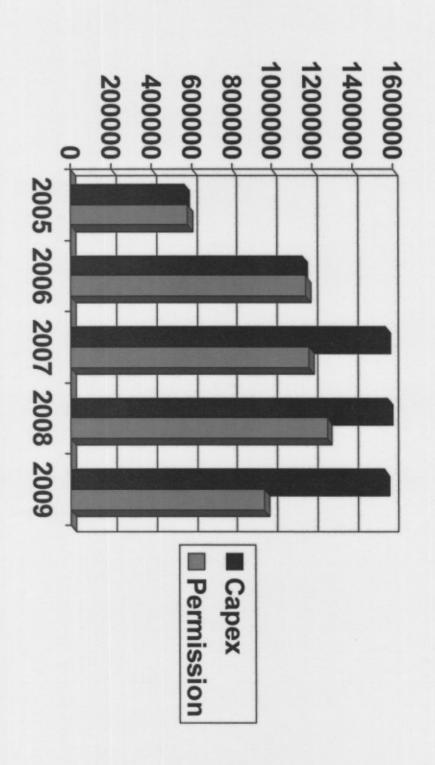


### ACSA MAJOR DEVELOPMENTS CIA - MSP Corporate Office









### Capital Expenditure



### Corporate Office

Airport	Airport Services	Commercial	Total
JIA	828 263	224 721	1 052 984
CIA	245 975	30 211	276 186
DIA	24 639	69 459	94 098
PE	2 625	7 450	10 075
EL	17 521	5 750	23 271
BL	15 551	1 300	16 851
GG	26 427	5 000	31 427
KM,UP, PIA	6 752	1 000	7 752
Corporate	51 324	0	51 324
TOTAL	1 219 078	344 891	1 563 968

### Capital Structure-funding



### Corporate Office

### Funding strategy:

- At current gearing levels, it is impractical to meet our hurdle rates without putting pressure on the Income Statement;
- Raise a corporate bond;
- Thus would require rating process;
- For ongoing funding requirements, evaluate a Domestic Medium Term Note program;
- Tenure up to 7 years for the core debt;
- Backup facilities e.g. bank lines;
- Use current bank facilities until appropriate funding products are in place.

### **Budget Assumptions**



### Corporate Office

### Traffic overview

- · Based on IATA/ ACSA forecasts;
- Full recognition of new entrants into International Market e.g. Ethiad;
- Strong domestic demand local economy;
- "Low cost" carriers new routes, stimulating demand (BL)
- Alliances SAA a full Star Alliance member;
- Intense continuing pressure to cut costs for the aviation sector as a whole;
- Forecasts adjusted for known entrants, schedule changes, year of year adjustments and cancellations.