



Strategic Plan 2006-2009
Parliament
14 March 2006

Mandate

The MDDA should:

- *"...(C)reate an enabling environment for media development and diversity ... which reflects the needs and aspirations of all South Africans*
- *" Redress exclusion and marginalisation of disadvantaged communities and persons from access to the media and the media industry;*
- *"Promote media development and diversity by providing support primarily to community and small commercial media projects..."*

(Preamble MDDA Act)



Vision

Each and every South African citizen should have access to a choice of a diverse range of media



Mission

The MDDA is a development agency that will assist in building an environment where a diverse, vibrant and creative media flourishes and reflects the needs of all South Africans



The MDDA Team

- Khanyi Mkonza (Chairperson)
- Mazibuko Jara (Board Member)
- Chris Moerdyk (Board Member)
- Annand Chaytoo (CFO)



Funding 2006/2007

Income: R21.8m

- R9m Government
- R5.3m Broadcasting partners
- R4.8m Print partners



Budget Highlights

- Government has increased its contribution to the MDDA by R2.2m.
- Predict that will keep to regulatory cap of 25% on administration in 2006/2007.
- Could exceed this cap in following years



Budget Challenges

- Funding Agreements with print and broadcast partners do not include any inflation linked increase – costs go up but MDDA budget remains the same
- ***Solution: Treasury has provided an increase to MDDA in recognition of this***



Budget Challenges cont

- MDDA has to meet regulatory and funding agreements requirements
 - Regulations divide funds between small commercial, community and research
 - Funding agreements divide between print and broadcast
 - Funding agreements specify no more than 10% to administration and research
 - Funding is on different cycles

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Highlights of past year

- Board since 2003 has approved support for:
 - 97 different media projects
 - support for up to 10 newly licensed community radio stations earmarked

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Capacity Building

- Has provided following capacity building support:
 - Resource mobilisation workshops in all 9 provinces
 - Workshops held together with AMASA/AMF on advertising and marketing in 4 provinces)
 - Provided 35 different media managers with bursaries

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Highlights of past year cont...

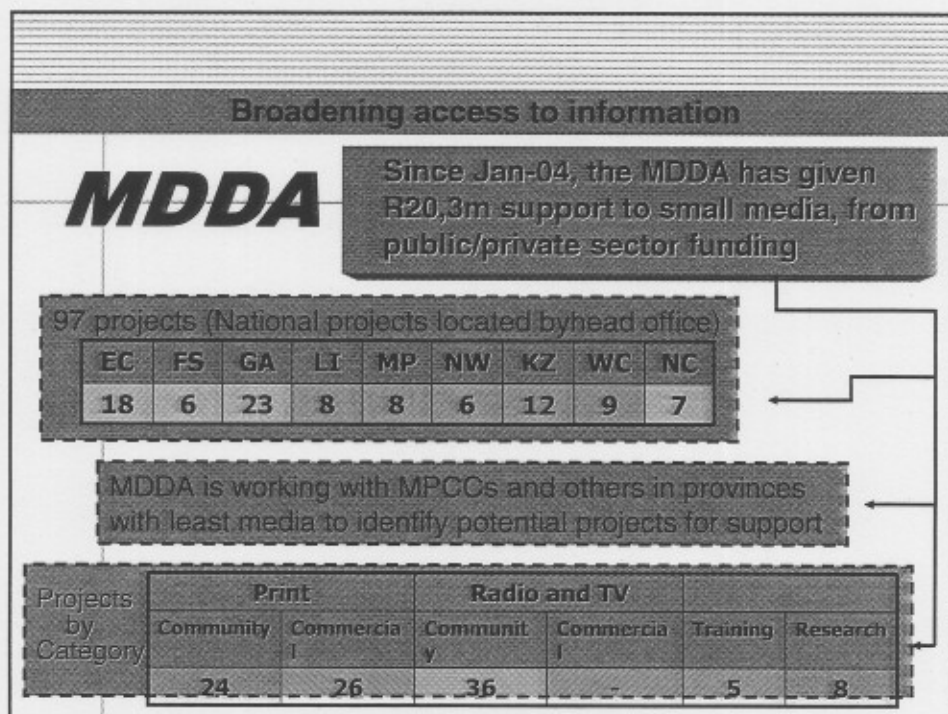
- Have funded the following research projects:
 - Research into challenges in distribution and high printing costs
 - Impact of competition on diversity
 - Development of a database of grassroots publications
 - Indigenous language newspapers – challenges
 - Representation of women, children, people with disabilities, the elderly in media
 - Representation of gay and lesbian issues in the media

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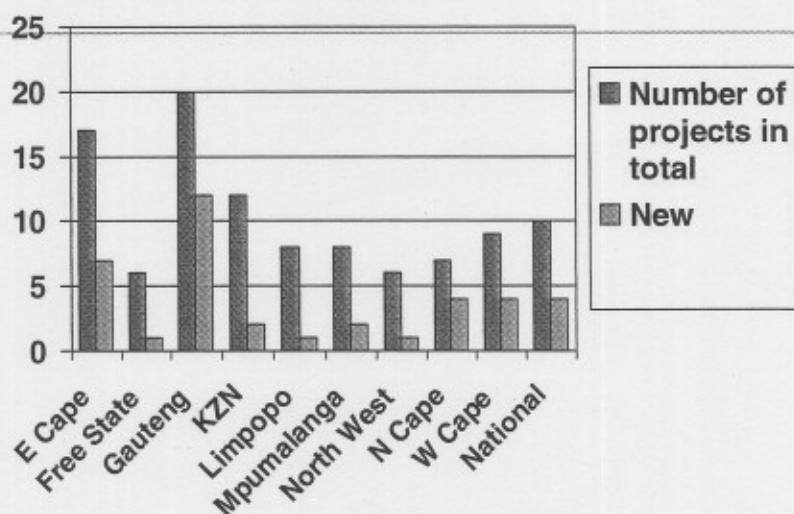
Analysis of applications

- Applicants applied for about R105m in grants since Jan 2004
- MDDA income since inception is about R30.6m
- Most refused because not licensed radio stations, incomplete applications (i.e. no business plan)
- Those refused are given opportunity to correct applications and apply again.

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New projects



MDDA operations

- 9 staff employed
- Process of appointing a new CEO near completion
- Procedures and systems all implemented
- Have conducted evaluations on range of projects supported

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Strategies for next 3 years

Strategies guided by:

- Financial and human resources
- Evaluations of previous projects
- Research conducted
- Need to develop sustainable solutions

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Highlights...

Support

- Will continue to provide grants in response to applications
- Will develop strategies with sector to build stronger provincial media networks
- Continue to build credibility of grassroots media

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Support cont...

- Together with sector will plan to resolve challenges re access to advertising revenue
- Together with sectors will develop strategies to resolve printing and distribution challenges facing print media
- Will assist up to 10 newly licensed comm radio stations to go on air
- Will develop approaches for support for community television

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Highlights continued...

Capacity Building

- Will host workshops in all provinces on financial management
- Work with other organisations to develop a learnership programme for media management of small media

Highlights continued...

Capacity building cont

- Develop tool kits on establishing a media project and on advertising and marketing
- Develop an exchange programme between media projects
- Ongoing mentoring and provision of bursaries

Highlights cont

■ Low Interest Loans

- Research is already commissioned into potential for facilitating low interest loans
- MDDA will implement research/feasibility findings
- Treasury has earmarked further funds should loan fund be implemented

- MDDA will integrate research on indigenous language newspapers and develop strategies forms of ownership of media (incl co ops,
- MDDA will finalise research on media for school children and students.

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Highlights contain:

- Analysis of implications on operations
- Review of implications on legislation, regulations and funding agreements
- Development of plans for implementation

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Highlights cont....

■ Communication

- MDDA will continue to distribute information through radio and utilising offices of MPCCs and other public entities
- Will continue to work with sector organisations
- Will utilise research into gaps in radio coverage to focus communication initiatives
- Will work with NGOs and churches to enhance awareness of MDDA

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Highlights cont...

■ Review and reflection

- Continue with ongoing assessment, monitoring and evaluation of individual projects supported
- Conduct external impact evaluation against performance indicators in 2008

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Highlights cont

■ Operations

- Have built in plan to ensure efficient and effective handover to new CEO
- MDDA is growing – two new management positions created (Projects Director and Finance and Disbursement Officer)

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Challenges

- Capacity of sector to absorb funds
 - need training initially then support.
- Reaching media neglected communities

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