

Government's Programme of Action Economic Cluster

Num	Actions	Departments	Timeframe	Progress
	FIRST ECONOMY			This column will be used to update progress in implementation
1.00	BROAD ECONOMIC STANCE			
1.01	No significant changes to macroeconomic management foreseen.	NT	Ongoing	
1.02	Inflation targeting to remain in place	NT	Ongoing	
1.03	The Executive should work with the monetary authorities to ensure that the objective of a stable and competitive exchange rate and appropriate inflation range is attained	NT	Ongoing	
1.04	Shift to microeconomic reforms	dti, NT, Presidency	Ongoing	
2.00	INCREASED LEVELS OF INVESTMENT IN PUBLIC INFRASTRUCTURE			
2.01	Develop sector-specific infrastructure investment plans	DPE, DME, dti, NT, DOT	Nov-04	
2.02	The development of financing strategies to implement plans including Public Private Partnerships and similar mechanism	DPE, DME, dti, NT, DOT	Sep-04	
2.03	Implementation of an appropriate regulatory framework to stimulate new State Owned Enterprise investment in infrastructure	DPE, NT, Presidency	Sep-04	
2.04	Strengthening of sector regulators	DPE, DME, DOC	Continuous	
2.05	Strengthening of the Government capacity to oversee the State Owned Enterprises	DPE, NT, Presidency	Continuous	
2.06	Finalise CAPEX financing strategy	DPE et al	Sep-04	
2.07	Finalise Government-wide review of the State Owned Enterprises performance practices	DPE, NT, DPSA	Sep-04	
2.08	Better utilisation of Public Investment Commission's Isibaya fund	NT, GDC	Nov-04	
2.09	Expedite Port restructuring	DOT, DPE	a.s.a.p	
2.1	INCREASE LEVELS OF INVESTMENT IN THE FIRST ECONOMY			
2.1.1	Finalise discussion with social partners to invest 5% of institutional funds	Presidency, DoL, dti	Dec-04	
2.1.2	Existing fora of consultation, including working groups, should be strengthened in the implementation of Growth and Development Summit agreements	Presidency, DoL, dti, NT	Ongoing	
2.1.3	Announce detailed and enhanced investment plans of the State Owned Enterprises, including Development Finance Institutions, to Cabinet	DP, NT	Sep-04	
2.1.4	Road shows to present potential domestic and foreign investors each of the sectors identified within the Micro Economic Reform Strategy (MERS), explaining incentives available to attract investments into these sectors,	dti, NT		

	including advantages offered by IDZ			
3.00	LOWER COST STRUCTURE IN THE ECONOMY AND ENHANCED LEVELS OF COMPETITION			
3.01	Submit to Cabinet a comprehensive logistical strategy	DOT, DPE, dti	Nov-04	
3.02	Submit to Cabinet a discussion paper on administered prices, policy to be made public in October	NT	Jun-04; Oct-04	
3.03	Investigate the impact of import parity pricing and general pricing on the development of downstream sectors, with a focus on labour intensive sectors	dti	Nov-04	
3.04	Table progress report on Second National Operator in Cabinet in next three months and finalise urgently	DoC	Aug-04 a.s.a.p	
3.05	Accelerate the finalisation of the National Ports Authority Bill	DOT, DPE	a.s.a.p	
3.06	Finalise institutional framework to manage the national water infrastructure within six months	DWAF, GDC	Nov-04	
3.1	CONTINUE TO WORK TO REDUCE THE COST OF DOING BUSINESS IN OUR COUNTRY			
3.1.1	First ship dock at Coega/Ngqura	dti	Sep-05	
3.1.2	Spoornet increase freight capacity by 30% over 5 years	DOT, DPE	2009	
3.1.3	220 million investment from the Rail Commuter Corporation for commuter transport and safety	DOT	Dec-04	
3.1.4	Registering King Shaka International Airport as Public Private Partnerships	NT, DOT	a.s.a.p	
3.1.5	First Regional Electricity Distributor to operate	DME	Jun-05	
3.1.6	All Regional Electricity Distributors operational	DME	Jan-07	
3.1.7	A tender for the provisioning of new generating capacity to provide for the growing energy needs from 2008, will be issued publicly in December and should be awarded during the first half of 2005	DME	Dec-04; Jun-05	
3.1.8	Implement plans announced in the past concerning national transport logistic system	DOT	a.s.a.p	
3.1.9	Work with parliament to expedite the process of the restructuring of ports to bring in new investment and lower the cost of moving imports and exports	DOT	a.s.a.p	
4.00	MANUFACTURING AND SERVICES SECTORS THAT ARE GROWING AND CREATING JOBS, INCREASING VALUE-ADD, MEETING BASIC NEEDS, COMPETING GLOBALLY			
4.01	Enterprise Development Bill to extend enterprise support to new sectors to be submitted to Cabinet within next four months	dti	Sep-04	
4.02	Accelerate the development and implementation of support strategies for priority sectors	dti, NT, DEAT		
4.1	DO MORE TO IMPROVE OUR EXPORT PERFORMANCE, FOCUSING ON SERVICES AND MANUFACTURED GOODS			
4.1.1	Engage the export sectors to assist them to take full advantage of the possibilities we have to expand access to the EU and the US markets, as a result, respectively, of the SA-EU Trade and Development Agreement and AGOA	dti, NDA, DME	Ongoing	
4.1.2	Pay the necessary attention to the earliest possible conclusion of trade agreements with Mercosur, EFTA, the US, India and China	dti, DFA, Presidency		
5.00	MORE ENTERPRISES ESPECIALLY BLACK-AND			

	WOMEN-OWNED AND MANAGED			
5.01	Finalise charters in strategic sectors and review sector BEE strategies	dti, NT, DOC, DME	Ongoing	
5.02	Establish BEE Advisory Council to advise on implementation of BEE strategy	dti, DEAT	a.s.a.p	
5.03	National Empowerment Fund to announce/introduce new products financial and non-financial	dti	Aug-04	
5.04	Re-establish the Agricultural Credit Scheme(ACS) in NDA to provide capital for this sector, leaving the Land Bank to deal with established commercial sector. R1 billion is immediately available to start the ACS	NDA	Dec-04	
5.05	Accelerate sectoral initiatives including the comprehensive farmer support programmes and tourism enterprise programme	NDA, DEAT	Ongoing	
5.06	Project team compromised of NDA, DLA and DPLG to be established to coordinate land and agrarian reform	NDA, DLA, DPLG	Ongoing	
5.07	Bill on cooperatives and implement cooperatives strategy	dti, NDA	Dec-04	
5.08	Launch massive communication campaign to inform economic citizens in the second economy about opportunities and available support	GCIS, Economic Cluster	Ongoing	
5.1	PARTICULAR ATTENTION TO FURTHER GROWTH OF THE SMALL AND MEDIUM BUSINESS SECTOR			
5.1.1	Report to Cabinet on SMME support, incl. location of support, operational jurisdiction of Apex, better reporting requirements for companies, possibilities of a business register, a different tax regime aimed at Second Economy entrepreneurial capabilities	dti	Jun-04	
5.1.2	Project team comprised of dti, DME, DPE, NT and DPLG to be established to coordinate support to small and micro enterprises	dti, DME, DPE, NT, DPLG	Ongoing	
5.1.3	Review regulatory framework of SMME, to facilitate its growth and development.	dti	Sep-05	
5.1.4	Merge Ntsika and the National Manufacturing Advisory Centres	dti	Dec-04	
5.1.5	Work with the financial institutions to implement provisions of the Financial Charter as it relates to SMME	dti, NT	a.s.a.p	
5.1.6	Submit to parliament a bill on Cooperatives before the end of the present calendar year	NDA	Dec-04	
6.00	A LABOUR FORCE WITH THE SKILLS NEEDED BY THE ECONOMY			
6.01	Establishment of Skills Development Agency would reduce administrative burden on employers	DoL	Ongoing	
6.02	Labour and Education to consult to market more aggressively learnership programme to recruit more school leavers and graduates	DoL, DoE	Ongoing	
6.03	Finalise Immigration regulations to recruit targeted scarce skills in the short term	DHA, DoL, dti	Aug-04	
6.04	Identify and remove barriers that prevent employers from taking on more learners	DoL		
6.05	Adequate funding for technical colleges and align courses with economy needs	DoL, DoE	Apr-05	
6.1	SPEED UP THE PROCESS OF SKILLS DEVELOPMENT, FOCUSING ON SHORTFALLS THAT WE HAVE ALREADY IDENTIFIED			

6.1.1	Engage all SETAs to increase uptake of learners beyond the 64000 since Growth and Development Summit and improve the focus on skills in short supply.	DoL	Dec-04	
6.1.2	Establish register of all graduates	DoE, NYC	Dec-04	
6.1.3	Ongoing review of educational curriculum relevance to the needs of the economy and cultivating and entrepreneurial culture	DoL, DoE, dti, NT, Presidency	Ongoing	
6.1.4	Departmental representation on SETA's be kept at senior staff level	DoL	Ongoing	
6.1.5	Cluster must consider the issue of migrant labour and submit a report on the way forward	ES cluster	Ongoing	
7.00	INCREASED R&D SPENDING AND THE DIFFUSION OF NEW TECHNOLOGIES			
7.01	Detailed roadmap on system governance back to Cabinet in June 2004	DST	Jun-04	
7.02	Increase public sector R&D investment and expand incentives (not necessarily financial) available to the private sector to do the same, in order to meet international benchmarks and align focal areas with national development goals	DST	Ongoing	
7.03	Development of our region as a global hub for astronomy and space science and technology	DST	Ongoing	
7.04	Continue to work on the diffusion of new technologies across the economy	DST	Ongoing	
8.00	MORE EQUITABLE GEOGRAPHIC SPREAD OF ECONOMIC ACTIVITY			
8.01	Develop a comprehensive economic map of South Africa	dti, Presidency	Ongoing	
8.02	Develop a strategy to promote more equitable geographic spread of economic activity, and develop appropriate support mechanisms to implement the strategy	dti, Presidency, DPLG, NT	Ongoing	
8.03	Resolve political blockages on some Spatial Development Initiatives	dti, DEAT	Ongoing	
8.04	Align Integrated Development Plans (IDPs), provincial and national strategies around priority spatial interventions, National Spatial development Perspective	Presidency, DPLG, NT	Dec-04	
8.1	CROSS-CUTTING PRIORITIES			
8.1.1	Preparations for 2010 Soccer World Cup	DSR; Presidency, DPW, NT, DOT, DEAT	Ongoing	
9	SECOND ECONOMY			
9.00	DEVELOP AN INTEGRATED CLUSTER STRATEGY TO INTERVENE IN THE SECOND ECONOMY INCORPORATING CURRENTLY UNCOORDINATED EXISTING INITIATIVES INCLUDING THE FOLLOWING			
9.01	Launch Expanded Public Works Programme in all provinces concentrating on the 21 urban and rural nodes	DPW, DPLG, DSD, DoH, DEAT	Sep-04	
9.02	Finish Financing Protocol for the Urban Renewal and Rural Development Nodes	DPLG, NT, local & prov. Govt	Jul-04	
9.03	Operational APEX Fund	dti, Presidency	Dec-04	
9.04	Implement Land Reform for Agricultural Development process and Comprehensive Agricultural Support Programme	NDA, DLA	Ongoing	
9.05	Publish AgriBEE for public comment	NDA	Jul-04	

9.06	Strategy for financial and non-financial support to co-operative enterprises	dti	By December 2004	
9.07	Expand Adult Basic Education and Training and align with Expanded Public Works Programme	DoE, DPW, DoL	a.s.a.p	
9.08	Community Development Workers deployed in 21 urban and rural nodes	DPSA, DPLG, SAMDI	By December 2004	
9.09	ICT introduced in nodes for governance and development purposes	DPSA	a.s.a.p	
9.10	Implementation of Municipal Infrastructure Grant	DPLG, NT	Ongoing	
9.11	Launch mass communication campaign to inform economic citizens in the second economy about opportunities and available support	GCIS, Economic Cluster	Ongoing	
9.12	Develop strategy to promote equitable geographic spread of economic activity	dti, DPLG, Presidency	Ongoing	
9.13	Continue Spatial Development Initiatives	dti	Ongoing	
9.14	National and Household food security	NDA, DSD, DEAT	Ongoing	
9.15	Job opportunities along the entire agricultural value chain	NDA	Ongoing	
9.16	Increased income from agricultural activities	NDA		
9.17	Increase support to agriculture in communal areas and other small scale agriculture, drawing on resources of ACS	NDA	Ongoing	
9.18	Approval of Communal Land Rights Bill will improve the possibilities for better economic utilisation of communal land	DLA, NDA	Ongoing	
9.19	StatsSA and relevant govt agencies to immediately start research on economic activities in Second Economy communities while implementing Cabinet decision on a comprehensive household survey and allocation of addresses to all households -	StatsSA	Before 2006 if possible	

Government and Administration Cluster

Num	Actions	Departments	Timeframe	Progress
1.00	ADMINISTRATIVE PRACTICES FOR DEVELOPMENTAL STATE			This column will be used to update progress in implementation.
1.01	Batho Pele change management campaign immediately accelerated, injecting energy of election campaign into the public service	DPSA	Ongoing	
1.02	Promote common understanding across all sectors of country's development vision	DPLG, Presidency, GCIS, NT	Ongoing	
1.03	Compulsory induction/orientation of public servants (Batho Pele, Constitution, etc)	SAMDI, DPSA	Ongoing	
1.04	Batho Pele requirements in performance agreements in terms of belief set "we belong, we care, we serve"	DPSA, SAMDI	Ongoing	
1.05	Develop accountability framework for public servants - to the people	DPSA, OPSC	Ongoing	
1.06	Develop Imbizo, Letsema and Community Development Workers as innovative instruments	GCIS, Presidency	Ongoing	
1.06.1	<i>Increase Community Development Worker intake from current 491 to 1236 covering 200 municipalities</i>	DPSA , SAMDI, DPLG	Mar-05	
1.06.2	<i>Deal urgently with challenges re: funding; learnership and institutional model for Community Development Workers</i>	DPSA, SAMDI	Jul-04	
1.06.3	<i>Further refine the Imbizo programme of direct interaction between the government and the people, drawing on our experience over the last 5 years</i>	GCIS, Presidency	Ongoing	
1.07	Popular community participation deepened	DPLG		
1.07.1	<i>Participation and shared responsibility in implementation</i>	DPLG		
1.07.2	<i>Develop and implement measures to enhance participation of civil society structures</i>	DPLG, DPSA	Ongoing	
1.07.3	<i>Government-wide policy guidelines on participation and consultation</i>	DPLG, DPSA		
1.07.4	<i>Community monitoring and evaluation</i>	DPLG	Ongoing	
1.07.5	<i>Immediate discussions with provincial and local govt on feasibility of institutionalised co-operation with civil society similar to national Presidential Working Groups</i>	DPLG, Presidency	Ongoing	
1.07.6	<i>Assist local government to ensure that the system of Ward Committees functions as visualised in national legislation</i>	DPLG	Ongoing	
1.07.7	<i>National departments will liaise with the National Development Agency to improve their cooperation especially with developmental non-governmental and community-based organisations</i>	DSD	Ongoing	

1.08	Ensure the proper functioning of the public sector SETA to address the challenge of building a public service that has the requisite skills and motivation to meet the developmental challenges of our democratic state	DPSA, DoL, SAMDI	Ongoing	
2.00	HUMAN RESOURCES FOCUS		Ongoing	
2.01	Strengthen HR Planning function	DPSA, SAMDI	Ongoing	
2.02	Strengthen HR function with view to retention and capacity building, in context of labour market, changing skills requirements and contribution of higher education institutions	DPSA, SAMDI	Ongoing	
2.03	Aggressive public sector HR development campaign	DPSA, SAMDI	Ongoing	
2.04	Strengthen DPSA capacity to strengthen implementation of decentralised HR policies	DPSA	Ongoing	
2.05	Improve quality of work experience	DPSA	Ongoing	
2.05.1	<i>Improve the physical work environment</i>	DPW, DPSA	Ongoing	
2.05.2	<i>Simplify performance management system for lower levels</i>	DPSA	Ongoing	
2.05.3	<i>Attend to conditions of service of professionals to attract and retain them in the public service</i>	DPSA	Ongoing	
3.00	BETTER GOVERNANCE, LEADERSHIP AND MANAGEMENT			
3.01	Relationship between Executive and Head of Department (HOD)	OPSC, DPSA	Ongoing	
3.01.1	<i>Role clarification and distinction between Executive and HOD</i>	OPSC, DPSA		
3.01.2	<i>Strengthen support capacity for Members of the Executive</i>	OPSC, DPSA, SAMDI		
3.01.3	<i>Provide explicit accountability framework</i>	OPSC		
3.02	Management capacity	DPSA, OPSC, SAMDI	Ongoing	
3.02.1	<i>Implement all delegations across all spheres in the immediate term</i>	DPLG, Presidency		
3.02.2	<i>Ensure regulatory flexibility - intensify programme to reduce red tape in the public service</i>	DPSA		
3.02.3	<i>Review Public Service Act and Public Finance Management Act in the medium term</i>	DPSA, NT		
3.03	Review the Senior Management Service	DPSA	Ongoing	
3.03.1	<i>Appoint to the Service rather than a post</i>	DPSA		
3.03.2	<i>Facilitate mobility and expert intervention capacity, domestic and regional</i>	DHA		
3.03.3	<i>Consider formal (competitive) entrance exams</i>	DPSA		
3.04	Significantly strengthen middle management capacity	DPSA	Ongoing	
4.00	MACRO-ORGANISATION OF THE STATE			
4.01	Exploit synergies in the structural landscape and create more coherence for greater impact			
4.02	Finalise the framework for intergovernmental relations with respect to assignment of roles and functions - passing the Intergovernmental Framework Relations Bill this year	DPLG, Presidency	Dec-04	

4.03	Review of Public Enterprises and SOE's, with report, including recommendations on legislative changes, completed by July, focusing on the following wrt PE's: classification framework; different corporate forms; corporate governance and HRMs	DPSA, NT	Jul-04	
4.04	Integrate initiatives for accelerated service delivery, e.g. Gateway; e-governance	DPSA	Ongoing	
4.04.1	<i>Launch the Batho Pele Gateway Portal, which will provide streamlined government services on-line, including through public information terminals in Post Offices and Multi-Purpose Community Centres, within two months</i>	DPSA, GCIS	Aug-04	
4.04.2	<i>Build 60 Multi Purpose Community Centres (MPCCs) and finalise plans to have at least one of these in each of our 284 municipal areas</i>	GCIS	Dec-04	
4.05	Create a unified public service dispensation for the public service and local government	DPSA, DPLG	Ongoing	
4.06	Work with relevant provincial governments to expedite the passage of provincial legislation regarding the place and role of the system of traditional government	DPLG	Ongoing	
5.00	POLICY IMPLEMENTATION FOCUS			
5.01	Policy reviews of most important transformation policies, focusing on development impact; impact on vulnerable groups; and implementation feasibility	DPSA, Presidency	Ongoing	
5.02	Better informed on resource implications of proposed policies prior to Cabinet decisions	Presidency, NT	Ongoing	
5.03	Improve system of regular cluster reports to Cabinet	Presidency, Clusters	Ongoing	
5.04	Guidelines for improved policy-making and implementation	Presidency, NT, DPSA, DPLG	Ongoing	
5.05	Create high-level expertise to assist with implementation, including macro-policy management function with capacity for implementation, planning, sequencing and removal of service delivery blockages	DPSA	Ongoing	
5.06	Programme of engagement for Local Government - Project Consolidate	DPLG	Ongoing	
5.06.01	<i>Public participation, Ward Committees and Community Development Workers</i>	DPLG, DPSC		
5.06.02	<i>Human relations and electoral administration</i>	DPLG		
5.06.03	<i>Indigent policy, free basic services, billing systems and municipal debt</i>	DPLG		
5.06.04	<i>Expanded Public Works Programme, Municipal Infrastructure Grant and Local Economic Development</i>	DPW, DPLG, NT	Ongoing	
5.06.05	<i>Anti-Corruption</i>	DPSA, SAPS	Ongoing	
5.06.06	<i>Specific interventions arising from Section 139 of the Constitution, rural and urban nodes</i>	DPLG		
5.06.07	<i>Performance management, service delivery indicators and communication</i>	DPLG, OPSC, Presidency, GCIS	Ongoing	
5.06.08	<i>Local Government will invest R38 billion in infrastructure over the Medium Term expenditure Framework period</i>	DPLG, NT	Mar-07	

5.06.09	Major review of the local government equitable share allocation and formula, to ensure that municipalities with low fiscal capacity are adequately resourced, and empowered to collect their own revenues.	NT, DPLG	Dec-04	
5.06.10	Review municipal capacity for credit control and implementing policies that alleviate the plight of the indigent	DPLG	Dec-04	
5.07	Refine the delivery orientation of local government	DPLG	Ongoing	
5.07.1	Identify and implement action areas requiring immediate and ongoing support to Local Government by National and Provincial spheres	DPLG, Presidency		
5.07.2	Focus on forging a common vision with key service delivery departments regarding the role of local government	DPLG, Presidency		
5.07.3	Undertake systematic monitoring and evaluation of this programme through structured reports to Cabinet and PCC twice a year	DPLG, OPSC, Presidency		
5.07.4	Establish trouble-shooting capacity to identify and remove bottlenecks inhibiting acceleration of service delivery and local government transformation	DPLG,		
5.07.5	More focused and targeted support to areas and communities neglected by apartheid government	DPLG		
5.07.6	Engage and interact directly with municipalities, communities and key stakeholders	DPLG		
5.07.7	Work intensively with Offices of Premiers for them to assume greater profile in local government transformation	DPLG		
5.07.8	Work closely with provinces in finalizing and harmonizing Provincial Growth and Development Strategies and Integrated Development Plans (IDPs) and the National Spatial Development Perspective	Presidency, DPLG, NT	Dec-04	
5.07.9	Closer attention to policy matters needing refinement and clarification	Presidency		
6.00	EVIDENCE-BASED DECISION-MAKING			
6.01	Create strong information base for good governance and service the developmental state	Stats SA, Presidency		
6.02	Create government-wide M&E framework to track impact of government programmes against goals and effectiveness and efficiency of service delivery outputs	Presidency, OPSC, NT, DPSA, DPLG		
6.03	Urgently improving our knowledge of what goes on in service delivery institutions (schools, clinics, etc)	Stats SA, Presidency		
6.04	Establish Service Delivery Co-ordination Forums (complementing Project Consolidate)	DPSA, GCIS		
6.04.1	Premiers Offices to convene district managers in Education, Social Development, Health, Area Commissioner, etc	DPLG, Presidency, DoH, DoE		
6.04.2	Identify areas where intervention is needed and deploy officials from elsewhere in government for days or months as needed	DPSA,		
6.04.3	Focus on basics like record-keeping and discipline	DPSA		
6.05	Operationalise the early warning system across entire system of service delivery	DPSA, GCIS, NT, Presidency		

6.06	Provide support in response to early warning system through a well-resourced rapid response capability to address service delivery backlogs	DPLG, Presidency, NT, GCIS		
6.06.1	<i>Refine the system of M&E to improve the performance of our system of governance and the quality of our outputs, providing an early warning system and a mechanism to respond speedily to problems when they arise. This will necessitate an improvement of our</i>	<i>Presidency, DPSA, DPLG, NT</i>		
7.00	RESPONDING TO THE CHALLENGES OF THE SECOND ECONOMY			
7.01	Launch the Expanded Public Works Programme in all provinces by beginning of September, concentrating on the 21 urban and rural nodes already identified in terms of our Urban Renewal and Integrated and Sustainable Rural Development Programmes	DPW, DPLG		
7.02	A Financing Protocol relating to the Urban Renewal and Rural Development Programmes will be finalised within two months, to improve effective and co-ordinated financing of these Programmes by the three spheres of government and different departments	DPLG, NT	Aug-04	
7.03	DPSA, DPLG and Communications will work to ensure that modern ICTs are introduced in the development nodes as quickly as possible, to assist in all their developmental and governance efforts	DPLG, DPSA, DOC		

International Relations, Peace & Security Cluster

Num	Actions	Departments	Timeframe	Progress
1.00	CONSOLIDATION OF THE AFRICAN AGENDA			This column will be used to update progress in implementation.
1.01	Strengthen the AU and SADC	DFA, dti, all other departments		
1.01.01	<i>Working in SADC rationalisation of Regional Economic Communities; institutional reform; fulfillment of the Regional Indicative Strategic Development Plan preparing for SA to be Chair of the SADC Organ on Politics, Defence & Security Cooperation</i>	<i>dti, DFA, DO, all depts.</i>		
1.01.02	<i>Support AU and AU Commission</i>	<i>DFA, all departments</i>		
1.01.03	<i>Operationalise the Pan-African Parliament</i>	<i>DFA, Parliament</i>		
1.01.04	<i>Operationalise the Peace and Security Council</i>	<i>DFA, DOD</i>		
1.01.05	<i>Early Warning Systems in AU and SADC to be developed and linked</i>	<i>NICOC, DFA, DOD, SANDF, SASS</i>	2008	
1.01.06	<i>Continue work of Sirte Summit on Common African Defence and Security Policy</i>	<i>DOD, DFA, SANDF, SASS, NIA</i>		
1.01.07	<i>Operationalise the African Standby-by Force</i>	<i>DOD, SANDF</i>		
1.01.08	<i>SACU - work for long-term success of SACU: concluding SACU-US FTA and encouraging all SACU member states to ratify the SA-EU TDCA</i>	<i>dti, NDA</i>		
1.01.09	<i>Finalise and implement Secondment policy for SA officials</i>	<i>DFA, DPSA</i>		
1.01.10	<i>Create budget line to support SA involvement in targeted areas in AU and SADC</i>	<i>NT, DFA</i>		
1.02	Economic Integration on the basis of RECs	DFA, dti, relevant departments		
1.02.1	<i>Restructuring of SADC, particularly institutional and managerial reform, is critical for further success in integration</i>	<i>DFA , SAMDI</i>		
1.03	Ensure peace and stability on the continent	DFA, Presidency, DOD, SANDF, SASS, NICOC		
1.03.1	<i>Consolidate peace initiatives in Burundi, DRC, Comoros and Sudan</i>	<i>DFA, Presidency, DOD, SANDF, SASS, NICOC</i>		
1.03.2	<i>Pay particular attention to Chad, Equatorial Guinea, CAR, Zimbabwe, Swaziland, Ethiopia-Eritrea dispute</i>	<i>DFA, Presidency, SASS</i>		
1.03.3	<i>Monitor developments in Liberia, Sao Tome, Cote</i>	<i>DFA, Presidency,</i>		

	<i>d'Ivoire, Saharwi and Sierra Leone</i>	SASS, NICOC		
1.04	Strengthen AU-EU cooperation	DFA		
1.05	Promote Asia-Africa cooperation	DFA		
1.06	Strengthen bilateral relations	DFA, all departments		
1.06.1	<i>Realise Cabinet Lekgotla 2002 decision recommending SA representation in all African countries in five years</i>	DFA, NT	2007	
1.06.2	<i>Strengthen transport connections with the continent</i>	DOT, DFA, dti, DPE		
1.06.3	<i>Promote Africa's contribution to tourism</i>	DEAT, DFA		
1.06.4	<i>Decision to separate Africa multilateral from Africa bilateral to give focus</i>	DFA		
1.07	Strengthen relations with the Diaspora	DFA, Presidency		
1.07.1	<i>Promote SA role in support of Haiti</i>	DFA, Presidency		
1.08	Sustainable development and poverty alleviation through NEPAD	DFA, all departments		
1.08.1	<i>Continue building capacity and political support for implementation of NEPAD programmes</i>	DFA, SAMDI, all departments		
1.08.2	<i>Facilitate implementation of five priority areas (infrastructure, agriculture, ICT, health and human resources)</i>	DFA, SAMDI, relevant depts		
1.08.3	<i>Support development of a NEPAD Tourism Action Plan and support existing sectoral plans (e.g. Agriculture, Science and Technology, Health)</i>	DEAT, Relevant departments		
1.08.4	<i>Ensure member states support the establishment of a strong NEPAD co-ordination capacity in the SADC Secretariat</i>	DFA		
1.08.5	<i>Strengthen SA's NEPAD co-ordination</i>	dti, DFA, Presidency	Ongoing	
1.08.6	<i>Prepare SA for African Peer Review Mechanism process scheduled for 1st quarter of 2005</i>	DPSA, Presidency, DFA	Dec-04	
2.00	GLOBAL GOVERNANCE: POLITICAL AND SECURITY			
2.01	UN reform	DFA		
2.02	Socio-economic development	Relevant departments		
2.02.1	<i>Restart Doha</i>	dti		
2.02.2	<i>Prepare for UNCTAD XI</i>	dti, DFA, Presidency, DA,		
2.03	Security	DFA, DOD, SANDF, SAPS, SA		
2.03.1	<i>UN Panel on Threats, Challenges and Change</i>	DFA, DOD, SANDF, SASS, NIA		
2.04	Implementation of outcomes of international conferences	All departments		
2.05	Terrorism	DFA, DOD, SASS, NIA, SAPS		

2.06	Weapons of mass destruction	DFA, DOD, SASS, NIA, NICO		
2.07	Post-war Iraq	DFA, Presidency, relevant depts.		
2.08	Prepare for Nuclear Non-Proliferation Treaty Review Conference in 2005	DFA, dti	2005	
2.09	Middle East peace process	DFA, Presidency, SASS, NIA		
2.10	Organised crime	SAPS, DJCD, DSO, SASS, NI		
3.00	GLOBAL GOVERNANCE: SOCIO-ECONOMIC			
3.01	Economic and trade issues	dti, DFA, NT		
3.02	Implement outcomes of major international conferences	All departments		
3.03	North-South Dialogue	DFA		
4.00	SOUTH-SOUTH COOPERATION			
4.01	SA to host Afro-Asian Sub-Regional Organisations Conference (AASROC) Ministerial meeting in August 2005	DFA	2005	
4.02	Participation in Bandung Summit in 2005	DFA	2005	
4.03	SA to host Non Aligned MOvement after failure of Sudan to host	DFA	Aug-04	
4.04	India Brazil South Africa (IBSA) - SA to host next Trilateral Commission in 1st quarter of 2005; looking at implication of engagement between IBSA and other countries; strengthening ties with Caribbean	DFA, dt i, NT, DOD	2005	
5.00	POLITICAL AND ECONOMIC RELATIONS			
5.01	Strengthen relations with industrialised countries	DFA, all departments		
5.01.1	<i>Report to Cabinet assessing implications of EU expansion for South Africa, taking opportunity of 5 year review of TDCA to shape our engagement with the EU. President's address to European Parliament in November an opportunity to project the partnership</i>	<i>DFA, dti, IRPS Economic Depts</i>	<i>Nov-04</i>	
6.00	CROSS-CUTTING PRIORITIES			
6.01	Consolidate SA's successful bid for the 2010 World Cup	DSR, relevant department		
6.02	Implement the international programme for the 10-year celebrations	Presidency, DFA		
6.03	Support the bid for the Square Kilometer Array	DST, dti		
6.04	Department of Foreign Affairs and International Marketing Council to work much more closely in enhancing capacity of missions to project SA accurately and positively	DFA, GCIS	Ongoing	
6.05	Focus on Department of Foreign Affairs Human Resource Development, with strategy including repositioning of our Diplomatic Training Facility	DFA, NT		
6.06	Better co-ordination of Cluster programmes and responsibilities	DFA, SANDF (co-chairs)		
6.07	Bid for hosting the Pan-African Parliament	DFA, Parliament, NT		

6.08	Finalise immigration regulations and attend to issue of immigration in the continent	DHA, DFA		
6.09	Rekindle solidarity movement abroad, building on 10th anniversary celebrations and promoting engagement with reconstruction	DFA, Presidency, IMC		

Justice, Crime Prevention and Security Cluster

Num	Actions	Departments	Timeframe	Progress
1.00	REDUCING LEVELS OF CRIME			This column will be used to update progress in implementation.
1.01	Contact crimes reduced by 7-10% per annum, with a major role for Social Crime Prevention	SAPS, DSD, DCS, DOJ	7-10% reduction per annum	
1.02	Social Crime Prevention	SAPS, DSD, DCS, DOJ, S and E&I Clusters		
1.03	Profiling of Contact Crime Areas and using profilers of 63 top areas to develop action plans in cooperation with various role players to address causes of crime by means of social crime prevention	SAPS, DSD, DPLG, SS and E&I Clusters	Dec-04	
1.03.1	<i>Enriching information in cooperation with HSRC and Statistics SA</i>	SAPS	<i>Ongoing</i>	
1.03.2	<i>Planning Sessions May-June 2004 with relevant Provincial Government Departments and local authorities followed by Inter-Cluster planned meetings to finalise profiles and action plans</i>	JCPS	<i>Jun-04</i>	
1.03.3	<i>Presentation of plans for approval to various Cabinet Committees, Cabinet, MinComs and President's Corordinating Council</i>	JCPS	<i>Ongoing</i>	
1.04	Firearms, Drugs and Substance Abuse - attention to factors contributing to high levels of these crimes	SAPS, DSD, DOE, Social Cluster	Ongoing	
1.05	Investigation and Prosecution - improving quality and turn around time	IJS, SAPS, DOJ, NPA		
1.06	Set up Special Joint Teams to target and focus on serious crime with an immediate objective of apprehending the top 200 criminals in the country, using all legal instruments to bring them to justice	SAPS, NIA, DSO, DOJ, FIC	Aug-04	
2.00	ORGANISED CRIME SYNDICATES			
2.01	Co-ordinating role players and greater use of information from the Financial Intelligence Centre and National Communication Centre	NICOC, NIA, SAPS, DSO, FI	Ongoing , Aug-04	
2.02	Southern Africa and Africa - better co-ordination and development of mutually beneficial activities, systems and processes	SAPS, NICOC, NIA ,DHA	Ongoing	
2.03	High level priority crimes - special attention over next 5 years to high level priority crimes and syndicates involved	SAPS, DSO, NICOC, NIA, FIC	2009	
2.04	Corruption - special attention as part of the organised crime priority	DSO, DCS, DOJ, DHA, SAPS		

3.00	IMPROVING EFFECTIVENESS OF THE CRIMINAL JUSTICE SYSTEM			
3.01	Review of the Criminal Justice System to be completed within next 18 months	Justice	Nov_05	
3.01.1	<i>Proposed that a Commission be established with broad terms of reference to conduct a review to further enhance the functioning of the CJS, building on progress made towards modernisation and integration</i>	Justice		
3.02	Reducing backlogs pending trial and improving conviction rates, with particular attention to recidivism	IJS, DCS, DOJ, NPA, SAPS	Ongoing	
3.03	Finalise the Victims Charter	DOJ, DCS, DSD	Jul-04	
3.04	Implement the Victim Support Services Programme	DOJ, DCS, DSD	End of 2004	
3.05	Intensify programme to set up specialised courts (commercial crimes and women an child abuse)	DOJ	Ongoing	
3.06	Intensify transformation of the entire judicial system	DOJ, all dept, SOEs	Ongoing	
3.07	Enhanced integration between the security, economic and social clusters	JCPS, SS and E&I Clusters	Ongoing	
3.08	Meeting of Ministerial Coordinating Cttee set up under Section 31 of the National Prosecuting Act to align responsibilities of the Directorate Special Operations with other intelligence and law enforcement agencies	SAPS, DJCD, NIA, DCS, DOD	Jun-04	
4.00	UPHOLDING NATIONAL SECURITY			
4.01	National Security Strategy - attention to implementing a strategy and effective system of managing national security matters	NICOC, NIA, SAPS, DOD		
4.02	Strategy to improve capacity of the intelligence community	NICOC, The Presidency, SA	Sept-04	
4.03	Border Control and Security - building on progress made by shifting borderline control to SAPS and reviewing immigration policies in respect of immediate neighbours in line with border control and security strategy	SAPS, DHA, DOD, NIA, NICOC	Sept-04	
4.03.01	<i>Aligning border control and security strategy with strategies to promote trade, tourism and cooperation between South Africa and other countries</i>	DHA, SAPS, DOD, NIA, NICOC, dti, DEAT	Nov '04	
4.03.02	<i>Addressing disparities at ports of entry between departments including infrastructure, personnel, IT and technology - finalizing upgrading 53 land ports of entry and building new border posts inter alia for the new Transfrontier Conservation Areas</i>	DHA, SAPS, DOD, NIA, NICOC	Nov-05	
4.03.03	<i>Action to deal with corruption at ports of entry involving especially officials at lower end of salary levels</i>	DHA, SAPS	Ongoing	
4.03.04	<i>Finding a balance between facilitation of cross-border movement of SADC citizens and security needs, assisted by introduction of appropriate technology</i>	DHA, SAPS, SARS	Ongoing	

4.03.05	Addressing fragmented enforcement of legislation by departments, with development of Standard Operating Procedures	SAPS, DHA, SARS	Ongoing	
4.03.06	Skills development to address poor service delivery, with specialised interdepartmental programmes. Establishment of an Inter-Departmental Training Institution will be investigated	"Border" departments, SAMDI		
4.03.07	Upgrading of outdated border control technology			
4.03.08	Strengthening security of the country's and borderline, through implementation during 2004-2009 of an exit and entry strategy already finalised by an SAPS/SANDF task team	SAPS, DOD,		
4.03.09	Sea Ports of Entry - security to be enhanced by implementation of an International Ship and Port Facility Security Code; enhance law enforcement at smaller harbours and attention by SAPS and SANDF to white water and blue water security strategies	SAPS, DOD, DHA, National Ports Authority, NIA		
4.03.10	Air Ports of Entry - with attention to non-international airports and the affordability of options for upgrading radar systems will be investigated	SAPS, DOD, DHA, ACSA, NIA		
4.03.11	Rail Ports of Entry - a short-term intervention has been implemented to strengthen security at crossings with limited control pending longer term development of infrastructure and placing of personnel	SAPS, DHA, Transport, SARS		
4.03.12	An Integrated Implementation Plan will be presented to Cabinet outlining the action steps, budgets and time frames to neutralize all threats and enhance border control and security	SAPS, DOD, DHA, NIA, NICOC		
4.04	Readiness of SANDF - continuing priority including maintaining appropriate age-balance	DOD, SAPS		
4.05	Disaster management - attention to capacity and readiness of systems with focus on security-related national disasters, involving cooperation on non-security related disasters with other clusters and countries in the region	SAPS		
4.06	Reassess the effectiveness of the Foreign Military Assistance Act	DOJ, NIA, SASS, NPA, DOD,		
4.07	Terrorism - continuing attention	NICOC, NIA, SAPS		
4.08	Security for Local Government Elections	SAPS, NIA, SANDF		
5.00	ONGOING PRIORITIES			
5.01	SAPS capacity - increasing numbers to 152,000 in 2005/6	SAPS	Apr-06	
5.02	Integrated Justice Programme - various programmes	DOJ; IJS		
5.03	Sexual Offences	NPA, DOJ, SAPS		
5.04	Protection and Security Services Division - putting this division into operation and phasing out the	SAPS, DOD		

	Commando units and replacing it with a revised SAPS reservist system			
5.05	Establish at least two Community Courts in each province, modeled on the Hatfield Community Court in Tshwane, whose first month of operation saw 200 cases finalised with a 100% conviction rate, in the current financial year	DOJ	Apr-05	
6.00	BIG EVENTS			
6.01	Security for World Cup Soccer Tournament 2010	SAPS, DHA, NICOC, NIA, SASS, DOD, NT		

Social Cluster

Num	Actions	Departments	Timeframe	Progress
1.00	COMPREHENSIVE SOCIAL SECURITY SYSTEM			This column will be used to update progress in implementation.
1.01	Extension of child support grant-within two years add 3.2 million children becoming eligible as upper-age limit reaches 14	DSD	2006	
1.02	Social Security Agency-implementation started 1 April 2004, to be operating by April 2005	DSD	2005	
1.03	Basic services including provision of free basic services:	DPLG	Ongoing	
1.03.1	<i>Main remaining challenges in sanitation and refuse removal, especially in rural communities and areas of human settlement</i>	DWAF, DEAT		
1.03.2	<i>Challenges of culture of non-payment, billing systems, control mechanisms and indigent policies that vary from one municipality to another</i>	DPLG		
1.03.3	<i>Social cluster to work with G&A to ensure achievement of Free Basic Service Policy</i>	SS and G&A clusters		
1.04	Poverty Measures-Research to audit poverty measures used by different departments	StatsSA, Presidency		
1.05	Social Health Insurance-Integrated framework and implementation plan for Social Health Insurance (SHI) and Road Accident Fund to Cabinet (If Cabinet approves SHI in principle)	DoH, DoT	Sep-04	
1.06	Addressing efficiencies and unintended consequences of social protection:	NT, Presidency, DSD, DoL		
1.06.1	<i>Issues of dependency, perverse incentives and sustainability of the social grant system</i>	DSD, NT, Presidency		
1.06.2	<i>Social grant links to poverty and unemployment</i>	DSD, NT, DoL		
1.06.3	<i>Continued sustainability of social security system and budgets</i>	DSD, NT		
1.06.4	<i>Reviewing and determining the targeting of all social security grant types, enhancing rules & regulations for each type</i>	DSD, NT		
1.06.5	<i>Reviewing causes of rapid expansion of disability grants, including dealing with fraud, definitions and other potential leakages</i>	DSD, NT, DoH, Presidency		
1.07	Efficient delivery of social grants to all 7,7 million beneficiaries, including rural beneficiaries	DSD		
2.00	PROMOTION OF NATIONAL IDENTITY AND SOCIAL COHESION			
2.01	Department-based programmes to address exclusion based on race and gender	DSD, Presidency,		

		DoE, DoH		
2.02	Rehabilitation of communities in line with TRC recommendations	DPLG, Presidency, DoH, DoE, DAC, DSR		
2.03	Review the impact of socio-economic transformation on social cohesion in communities and across society, including issues like non-racialism and non-sexism, the role and place of family, value systems, identity and moral regeneration	Presidency, DSD, NT, DoE,	Within coming months	
2.04	Enhanced integration between the security and social clusters to deal with roots of many of the crimes communities experience, starting off in the nodes identified for rural and urban renewal	Cluster Chairs, Presidency		
2.05	Before the next Lekgotla, PCAS to prepare a presentation for a Cabinet discussion of broad macro-social trends	Presidency	Sep-04	
3.00	COMPREHENSIVE HEALTH CARE-ADDRESSING CHALLENGE OF COMMUNICABLE AND NON-COMMUNICABLE DISEASES			
3.01	Health promotion, reduction of non-communicable disease and unnatural causes of death:	DoH, DoE	Ongoing	
3.01.1	<i>Promotion of healthy lifestyles and change from risky behaviour especially among the youth</i>	DoH, DoE		
3.01.2	<i>Non-communicable diseases such as diabetes, asthma and hypertension remain a major focus area</i>	DoH		
3.01.3	<i>Work on study of causes of unnatural death to continue</i>	Stats, DoH	Ongoing	
3.02	HIV and Aids			
3.02.1	<i>Implementation of Comprehensive Plan- 113 health facilities fully operational and 53,000 people on treatment</i>	DoH	Mar-05	
3.02.2	<i>Integration and strengthening of programmes within government</i>	DoH, DPISA		
3.02.3	<i>Khomanani social mobilization campaign</i>	DoH		
3.03	Tuberculosis	DoH		
3.03.1	<i>Integration of the TB and HIV and AIDS programme</i>	DoH		
3.03.2	<i>Response to Multiple Drug Resistant TB due to non-compliance</i>	DoH		
3.04	Malaria-improved inter-departmental coordination to address water and vector borne disease- reducing cases by 10% per year	DoH	10% per annum	
3.05	Cholera and other water borne diseases: adequate provision of safe drinking water and sanitation in settlement areas	DWAF, DoH		
3.06	Through the regulations on the pricing of medicines bring about the reduction of cost of medicines at retail outlets	DoH		
4.00	MEETING THE INCREASING CHALLENGE OF HOUSING AND HUMAN SETTLEMENT			
4.01	Making inroads into the housing backlog amplified by growth in number of households and rapid	Housing		

	urbanisation as well as lack of institutional capacity and integrated government			
4.02	Interventions to address slow down in housing delivery, as well as addressing the broader question of spatial settlement and its implications for the effort to build a non-racial society	Housing, DPLG, DLA, Presidency		
4.04	All households to have access to clean running water, within the next five years	DWAF, DPLG	2009	
4.05	Clean and potable water to the 10th millionth South African since 1994	DWAF	Dec-04	
4.06	More than 300 000 households will be provided with basic sanitation	DWAF, DPLG	Mar-05	
4.07	Ensure that each household has access to electricity through our integrated system of government, with strengthened local government working with our SOE, ESKOM, within the next eight years	DME, DPLG	2012	
4.08	A comprehensive programme dealing with human settlement and social infrastructure, including rental-housing stock for the poor will be presented to the Cabinet within three months	Housing	Aug-04	
4.09	In the next three years we will spend R14,2 billion to help our people to have access to basic shelter	Housing, DPLG, NT	2007	
5.00	FOOD SECURITY AND NUTRITION			
5.01	Food Security:	NDA, SS Cluster		
5.01.1	<i>Agricultural Starter Pack Programme- to move people out of the Food Parcel Scheme by growing own food - Cluster to explore mechanism for visible implementation integrated with other programmes</i>	SS cluster		
5.01.2	<i>Financing requirements for the farmer support programme</i>			
5.01.3	<i>Revival of agricultural state and state-supported community schemes to help communities</i>			
5.02	National School Nutrition Programme- including social mobilisation for food gardens- Cluster to develop a plan for implementation with community participation in 21 nodes within next three months	DoE, DPLG, SS cluster	Aug-04	
6.00	EPWP- IMPLEMENTING THE SOCIAL ASPECT			
6.01	Community Health Worker Programme, launched February 2004, to be expanded to 300 additional sites- detailed plans and resources required to Cabinet	DoH	Jul-04	
6.02	Early Childhood Development (ECD) Programmes- Integrated plan for comprehensive ECD service to be developed- detailed plans and resources required to Cabinet	DoE	Jul-04	
6.03	Social Infrastructure & Human Settlement Redevelopment Programmes-piloting of rental housing stock for the poor, creating additional employment opportunities-detailed plans and resources required to Cabinet	Housing	Jul-04	
7.00	EDUCATION- BROADENING ACCESS AND IMPROVING QUALITY			

7.01	Recapitalise all technical colleges and intermediate training institutions, ensuring that they have the necessary infrastructure, capacity and programmes relevant to the needs of our economy, during the course of this financial year	DoE	Mar-05	
7.02	Consolidate the merger process of institutions of higher learning ensuring that they do, in reality, become single institutions with a unified institutional culture, during this calendar year	DoE	Dec-04	
7.03	Ensure that there is no learner and student learning under a tree, mud-school or under any dangerous conditions that expose learners and teachers to the elements, by the end of this financial year	DoE, DPW	Mar-05	
7.04	All schools are expected to have access to clean water and sanitation by the end of the current financial year	DoE, DWAF	Mar-05	
8.00	ISRDP/URP			
8.01	Address causes of socio-economic exclusion and deprivation	DPLG		
8.02	Consolidate development interventions and expand coverage of nodes	DPLG		
8.03	Developing and implementing an integrated M&E framework	DPLG		
8.04	A financing protocol for Rural Development and Urban Renewal nodes will be finalised to improve the effective and coordinated financing of these Programmes by the three spheres of government and the different departments.	DPLG	Jul-04	

Abbreviations

Source

- L = Lekgotla
- LS = Dealt with in both the *Lekgotla* and State of the Nation Address
- S = Only in State of the Nation Address

Clusters

- Economic, Investment and Employment (E&I) Cluster
- Governance and Administration (G&A) Cluster
- International Relations, Peace and Security (IRPS) Cluster
- Justice, Crime Prevention and Security (JCPS) Cluster
- Social Sector (SS) Cluster

Departments

DAC	Department of Arts & Culture	DSD	Department of Social Development
DCS	Department of Correctional Services	DSR	Sports & Recreation South Africa
DEAT	Department of Environmental Affairs & Tourism	DST	Department of Science & Technology
DFA	Department of Foreign Affairs	dti	Department of Trade & Industry
DHA	Department of Home Affairs	DWAF	Department of Water Affairs & Forestry
DLA	Department of Land Affairs	FIC	Financial Intelligence Centre
DME	Department of Minerals & Energy	GCIS	Government Communication & Information System
DOC	Department of Communications	GDC	Gender, Disability & Children's Rights Issues
DOE	Department of Education	NDA	Department of Agriculture
DOH	Department of Health	NIA	National Intelligence Agency
DOJ	Department of Justice & Constitutional Development	NICOC	National Intelligence Co-ordinating Committee
DOL	Department of Labour	NT	National Treasury
DOT	Department of Transport	ORC	Office on the Rights of the Child
DPE	Department of Public Enterprises	OSDP	Office on the Status of Disabled Persons
DPLG	Department of Provincial & Local Government	OSW	Office on the Status of Women
DPSA	Department of Public Service & Administration	SARS	South African Revenue Service
DPW	Department of Public Works	SASS	South African Secret Service